



4TH ELARA INVESTOR CONFERENCE April 3, 2014, Mumbai

# An Overview





#### **Basic Facts**

- Incorporated in 1938
- Listed on NSE & BSE
- Rated "P1+" by S&P: highest degree of safety
- Four decades of uninterrupted profitability and dividends
- Adjudged "Best Bank" in the "Old Private Sector Bank" category by Financial Express for FY ended Mar, 2011
- Adjudged "Best Bank" in the "Old Private Sector Bank" category at the CNBC TV 18 India Best Bank and Financial Institution Awards for FY 12
- Ranked No. 1 in the FE India's Best Banks Award - 2012 in the category of "Best Old Private Sector Bank" in India
- Awarded "Best Enterprise" by Europe Business Assembly London





#### One of a Kind

- Private sector bank, despite government's majority holding
- Only private sector bank designated as RBI's agent for banking business
- Conducts banking business of the Central Government:
  - Direct Tax collection
  - Indirect Tax collection
  - Utility payment collection



#### **Facets and Roles**

- Commercial Bank
- Development Financing Institution
- Financial Services Provider



#### Regional Goliath

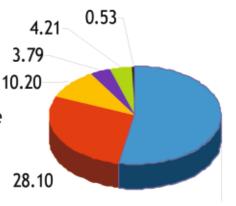
- Dominates a region
  - 659 branches in the state
  - 719 ATMs
- Controls a geography
  - Branches in every block of J&K
- Serving a community
  - 86 lakh
     Adult population
  - 75 lakh
     Account holders of J&K Bank
- Business leadership in J&K



#### Shareholding Pattern (%)

(21.03.2014)

- Government of J&K
- Foreign Inst. Investors
- Resident Individuals
- Bodies Corporates/ Insurance Cos/Clearing Mem./Banks
  Indian Mutual Funds
- Non-Resident Indians







# Best of both Worlds

- · Private Bank in terms of earnings, and
- PSU Bank in terms of cost structure
- Public ownership
  - Stability
  - Safety
- Private functioning
  - Efficiency
  - Growth



#### Subsidiaries and

#### Investments

- J&K Bank Financial Services Ltd
  - Providing Depository Services
  - Offering Stock Broking Services
- Insurance JV with MetLife International
- Distributor of
  - Life Insurance products; partner: MetLife
  - General Insurance;
     partner: Bajaj Allianz
- Shareholder in J&K Gramin Bank



# Consistent Growth & Stability



### Decade of Development - I

(in Rupees Crore)

| Particulars             | Year<br>ended<br>Mar, 04 | Year<br>ended<br>Mar, 05 | Year<br>ended<br>Mar, 06 | Year<br>ended<br>Mar, 07 | Year<br>ended<br>Mar, 08 |
|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Net Worth               | 1593.74                  | 1665.40                  | 1799.47                  | 2008.73                  | 2280.82                  |
| Deposits                | 18661.4                  | 21645.0                  | 23484.6                  | 25194.3                  | 28593.3                  |
| Advances                | 9284.9                   | 11517.1                  | 14483.1                  | 17079.9                  | 18882.6                  |
| Investments             | 8451.1                   | 9089.2                   | 8993.8                   | 7392.2                   | 8757.7                   |
| Total Income            | 1822.95                  | 1631.26                  | 1817.10                  | 2059.54                  | 2679.24                  |
| Net Profit              | 406.33                   | 115.07                   | 176.84                   | 274.49                   | 360.00                   |
| EPS (in Rupees)         | 83.8                     | 23.7                     | 36.5                     | 56.6                     | 74.3                     |
| Book Value (in Rupees)  | 328.6                    | 343.5                    | 371.2                    | 414.4                    | 476.3                    |
| Dividend (%)            | 100                      | 80                       | 80                       | 115                      | 155                      |
| No. of Branches/Offices | 475                      | 500                      | 517                      | 520                      | 556                      |
| Personnel               | 7085                     | 6873                     | 6833                     | 6847                     | 7558                     |



### Decade of Development - I

(in Rupees Crore)

| Particulars             | Year<br>ended<br>Mar, 09 | Year<br>ended<br>Mar, 10 | Year<br>ended<br>Mar, 11 | Year<br>ended<br>Mar, 12 | Year<br>ended<br>Mar, 13 |
|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Net Worth               | 2622.86                  | 3010.46                  | 3478.68                  | 4093.18                  | 4864.69                  |
| Deposits                | 33004.1                  | 37237.2                  | 44675.9                  | 53346.9                  | 64220.6                  |
| Advances                | 20930.4                  | 23057.2                  | 26193.6                  | 33077.4                  | 39200.4                  |
| Investments             | 10736.3                  | 13956.3                  | 19695.8                  | 21624.3                  | 25741.1                  |
| Total Income            | 3233.17                  | 3473.11                  | 4077.89                  | 5169.70                  | 6620.53                  |
| Net Profit              | 409.83                   | 512.38                   | 615.20                   | 803.25                   | 1055.10                  |
| EPS (in Rupees)         | 84.5                     | 105.7                    | 126.9                    | 165.7                    | 217.7                    |
| Book Value (in Rupees)  | 541.0                    | 621.0                    | 717.6                    | 844.3                    | 1003.5                   |
| Dividend (%)            | 169                      | 220                      | 260                      | 335                      | 500                      |
| No. of Branches/Offices | 575                      | 576                      | 595                      | 646                      | 725                      |
| Personnel               | 7627                     | 7789                     | 7938                     | 9252                     | 9400                     |



# Decade of Development - II

(%)

| Ratios                         | Year<br>ended<br>Mar, 04 | Year<br>ended<br>Mar, 05 | Year<br>ended<br>Mar, 06 | Year<br>ended<br>Mar, 07 | Year<br>ended<br>Mar, 08 |
|--------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Net Interest Margins           | 3.58                     | 2.90                     | 2.83                     | 2.98                     | 2.94                     |
| Interest Spread                | 3.26                     | 2.61                     | 2.61                     | 2.79                     | 2.64                     |
| Yield on Advances              | 9.50                     | 8.42                     | 8.48                     | 8.58                     | 10.44                    |
| Yield on Investments           | 8.75                     | 7.38                     | 6.23                     | 6.20                     | 6.70                     |
| Cost of Deposits               | 5.26                     | 4.61                     | 4.55                     | 4.50                     | 5.85                     |
| Return on Assets               | 1.92                     | 0.47                     | 0.67                     | 0.96                     | 1.10                     |
| Return on period end Net Worth | 25.50                    | 6.91                     | 9.83                     | 13.66                    | 15.59                    |
| Return on Average Net Worth    | 28.66                    | 7.06                     | 10.21                    | 14.42                    | 16.68                    |
| Gross Profit to AWF            | 3.31                     | 1.62                     | 1.78                     | 2.02                     | 2.12                     |
| Net Profit to AWF              | 2.14                     | 0.50                     | 0.70                     | 1.00                     | 1.17                     |



### Decade of Development - II

(%)

| Ratios                         | Year<br>ended<br>Mar, 09 | Year<br>ended<br>Mar, 10 | Year<br>ended<br>Mar, 11 | Year<br>ended<br>Mar, 12 | Year<br>ended<br>Mar, 13 |
|--------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Net Interest Margins           | 3.10                     | 3.04                     | 3.69                     | 3.84                     | 3.97                     |
| Interest Spread                | 2.84                     | 2.79                     | 3.46                     | 3.57                     | 3.74                     |
| Yield on Advances              | 11.53                    | 10.65                    | 10.86                    | 12.12                    | 12.59                    |
| Yield on Investments           | 6.79                     | 5.71                     | 6.34                     | 7.29                     | 7.56                     |
| Cost of Deposits               | 6.22                     | 5.24                     | 5.36                     | 6.48                     | 6.87                     |
| Return on Assets               | 1.09                     | 1.20                     | 1.38                     | 1.56                     | 1.70                     |
| Return on period end Net Worth | 15.63                    | 17.02                    | 17.68                    | 19.62                    | 21.69                    |
| Return on Average Net Worth    | 16.62                    | 18.19                    | 18.96                    | 21.22                    | 23.56                    |
| Gross Profit to AWF            | 2.20                     | 2.39                     | 2.57                     | 2.66                     | 2.92                     |
| Net Profit to AWF              | 1.16                     | 1.28                     | 1.38                     | 1.56                     | 1.70                     |

Ratios for FY ended Mar, 11 onwards calculated on Fortnightly average basis



# Decade of Development - III

| Ratios                                   | Year<br>ended<br>Mar, 04 | Year<br>ended<br>Mar, 05 | Year<br>ended<br>Mar, 06 | Year<br>ended<br>Mar, 07 | Year<br>ended<br>Mar, 08 |
|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Cost to Income Ratio (%)                 | 31.81                    | 47.59                    | 43.32                    | 40.13                    | 38.24                    |
| CD Ratio (%)                             | 49.75                    | 53.21                    | 61.67                    | 67.79                    | 66.04                    |
| CASA Ratio (%)                           | 30.26                    | 32.00                    | 34.17                    | 37.02                    | 39.16                    |
| Business per Employee (in Rupees lakh)   | 394.4                    | 482.5                    | 555.3                    | 617.4                    | 628.2                    |
| Net Profit per Employee (in Rupees lakh) | 5.7                      | 1.7                      | 2.6                      | 4.0                      | 4.8                      |
| Business Per Branch (in Rupees crore)    | 67.83                    | 78.21                    | 87.28                    | 93.73                    | 93.46                    |
| Net Profit per Branch (in Rupees lakh)   | 98.6                     | 27.1                     | 40.7                     | 60.9                     | 70.9                     |
| Gross NPA's (Rupees lakh)                | 28600                    | 31725                    | 37019                    | 50183                    | 48523                    |
| Net NPA's (Rupees lakh)                  | 13800                    | 16293                    | 13387                    | 19357                    | 20355                    |
| Gross NPA Ratio (%)                      | 3.03                     | 2.72                     | 2.51                     | 2.89                     | 2.53                     |
| Net NPA Ratio (%)                        | 1.49                     | 1.41                     | 0.92                     | 1.13                     | 1.08                     |
| NPA Coverage Ratio (%)                   | 58.51                    | 57.99                    | 70.26                    | 67.10                    | 66.05                    |
| Gross NPA to Net Worth Ratio (%)         | 17.95                    | 19.05                    | 20.57                    | 24.98                    | 21.02                    |
| Net NPA to Net Worth Ratio (%)           | 8.66                     | 9.78                     | 7.44                     | 9.64                     | 8.82                     |



### Decade of Development - III

| Ratios                                   | Year<br>ended<br>Mar, 09 | Year<br>ended<br>Mar, 10 | Year<br>ended<br>Mar, 11 | Year<br>ended<br>Mar, 12 | Year<br>ended<br>Mar, 13 |
|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Cost to Income Ratio (%)                 | 37.81                    | 37.60                    | 39.77                    | 36.92                    | 35.33                    |
| CD Ratio (%)                             | 63.42                    | 61.92                    | 58.63                    | 62.00                    | 61.09                    |
| CASA Ratio (%)                           | 38.11                    | 40.69                    | 40.48                    | 40.71                    | 39.23                    |
| Business per Employee (in Rupees lakh)   | 707.2                    | 774.1                    | 892.8                    | 934.1                    | 1100.5                   |
| Net Profit per Employee (in Rupees lakh) | 5.4                      | 6.6                      | 7.8                      | 8.7                      | 11.2                     |
| Business Per Branch (in Rupees crore)    | 101.19                   | 112.49                   | 128.39                   | 142.38                   | 150.15                   |
| Net Profit per Branch (in Rupees lakh)   | 76.9                     | 95.6                     | 111.0                    | 132.0                    | 153.1                    |
| Gross NPA's (Rupees lakh)                | 55927                    | 46231                    | 51883                    | 51660                    | 64377                    |
| Net NPA's (Rupees lakh)                  | 28751                    | 6433                     | 5324                     | 4934                     | 5527                     |
| Gross NPA Ratio (%)                      | 2.64                     | 1.97                     | 1.95                     | 1.54                     | 1.62                     |
| Net NPA Ratio (%)                        | 1.37                     | 0.28                     | 0.20                     | 0.15                     | 0.14                     |
| NPA Coverage Ratio (%)                   | 60.79                    | 90.13                    | 92.71                    | 93.76                    | 94.01                    |
| Gross NPA to Net Worth Ratio (%)         | 21.32                    | 15.36                    | 15.99                    | 13.65                    | 14.37                    |
| Net NPA to Net Worth Ratio (%)           | 10.96                    | 2.14                     | 1.64                     | 1.30                     | 1.23                     |

Ratios for FY ended Mar, 11 onwards calculated on Fortnightly average basis



# Decade of Development - IV

(%)

| Ratios                             | Year<br>ended<br>Mar, 04 | Year<br>ended<br>Mar, 05 | Year<br>ended<br>Mar, 06 | Year<br>ended<br>Mar, 07 | Year<br>ended<br>Mar, 08 |
|------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Operating Expenses to AWF          | 1.54                     | 1.41                     | 1.36                     | 1.35                     | 1.31                     |
| Operating Expenses to Total Income | 16.08                    | 19.62                    | 19.00                    | 18.08                    | 15.06                    |
| Operating expenses to Other Income | 97.17                    | 335.76                   | 259.00                   | 232.47                   | 164.73                   |
| Staff Cost to Total Income         | 9.24                     | 10.87                    | 10.46                    | 10.69                    | 8.43                     |
| Interest Earned to AWF             | 8.01                     | 6.79                     | 6.71                     | 6.89                     | 7.93                     |
| Non Interest Income to AWF         | 1.59                     | 0.42                     | 0.52                     | 0.58                     | 0.80                     |
| Capital Adequacy Ratio Basel I     | 16.88                    | 15.15                    | 13.52                    | 13.24                    | 12.80                    |
| Capital Adequacy Ratio Basel II    |                          |                          |                          |                          |                          |



### Decade of Development - IV

(%)

| Ratios                             | Year<br>ended<br>Mar, 09 | Year<br>ended<br>Mar, 10 | Year<br>ended<br>Mar, 11 | Year<br>ended<br>Mar, 12 | Year ended<br>Mar, 13 |
|------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|-----------------------|
| Operating Expenses to AWF          | 1.34                     | 1.44                     | 1.70                     | 1.56                     | 1.60                  |
| Operating Expenses to Total Income | 14.56                    | 16.62                    | 18.61                    | 15.52                    | 14.94                 |
| Operating expenses to Other Income | 192.15                   | 138.71                   | 208.06                   | 240.08                   | 204.46                |
| Staff Cost to Total Income         | 8.62                     | 10.55                    | 12.84                    | 10.09                    | 9.85                  |
| Interest Earned to AWF             | 8.44                     | 7.62                     | 8.31                     | 9.38                     | 9.90                  |
| Non Interest Income to AWF         | 0.74                     | 1.04                     | 0.82                     | 0.65                     | 0.78                  |
| Capital Adequacy Ratio Basel I     | 13.46                    | 14.81                    | 13.30                    | 12.53                    | 12.34                 |
| Capital Adequacy Ratio Basel II    | 14.48                    | 15.89                    | 13.72                    | 13.36                    | 12.83                 |

Ratios for FY ended Mar, 11 onwards calculated on Fortnightly average basis



# Decade of Development - V

| Ratios                                   | Year<br>ended<br>Mar, 04 | Year<br>ended<br>Mar, 05 | Year<br>ended<br>Mar, 06 | Year<br>ended<br>Mar, 07 | Year<br>ended<br>Mar, 08 |
|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Earning per Share (in Rupees)            | 83.78                    | 23.74                    | 36.48                    | 56.62                    | 74.26                    |
| Net Asset Value / Book Value (in Rupees) | 328.61                   | 343.54                   | 371.20                   | 414.36                   | 476.28                   |
| Adjusted Book Value (in Rupees)          | 300.16                   | 309.93                   | 343.58                   | 374.43                   | 434.30                   |
| Price to Book Value Ratio                | 1.50                     | 1.06                     | 1.21                     | 1.73                     | 1.35                     |
| Price to Adjusted Book Value Ratio       | 1.64                     | 1.17                     | 1.31                     | 1.91                     | 1.48                     |
| Price Earning Ratio                      | 5.89                     | 15.29                    | 12.36                    | 12.64                    | 8.65                     |
| Market Capital to Deposits (%)           | 12.82                    | 8.13                     | 9.31                     | 13.77                    | 10.89                    |
| Dividend Payout Ratio (%)                | 11.94                    | 33.70                    | 21.93                    | 20.31                    | 20.87                    |
| Dividend Yield (%)                       | 2.03                     | 2.20                     | 1.77                     | 1.61                     | 2.41                     |
| Economic Value Addition (%)              | 23.47                    | 4.71                     | 8.05                     | 12.06                    | 13.18                    |
| Market Price (in Rupees)                 | 493.15                   | 363.05                   | 450.80                   | 715.85                   | 642.10                   |
| No. of Shares (in crores)                | 4.85                     | 4.85                     | 4.85                     | 4.85                     | 4.85                     |



# Decade of Development - V

| Ratios                                   | Year<br>ended<br>Mar, 09 | Year<br>ended<br>Mar, 10 | Year<br>ended<br>Mar, 11 | Year<br>ended<br>Mar, 12 | Year<br>ended<br>Mar, 13 |
|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Earning per Share (in Rupees)            | 84.54                    | 105.69                   | 126.90                   | 165.69                   | 217.64                   |
| Net Asset Value / Book Value (in Rupees) | 541.04                   | 621.00                   | 717.58                   | 844.34                   | 1003.49                  |
| Adjusted Book Value (in Rupees)          | 481.74                   | 607.73                   | 706.60                   | 834.16                   | 992.09                   |
| Price to Book Value Ratio                | 0.91                     | 1.22                     | 1.13                     | 1.00                     | 1.33                     |
| Price to Adjusted Book Value Ratio       | 1.02                     | 1.25                     | 1.15                     | 1.01                     | 1.34                     |
| Price Earning Ratio                      | 5.80                     | 7.18                     | 6.38                     | 5.11                     | 6.13                     |
| Market Capital to Deposits (%)           | 7.21                     | 9.88                     | 8.79                     | 7.69                     | 10.07                    |
| Dividend Payout Ratio (%)                | 20.00                    | 20.81                    | 20.49                    | 20.22                    | 22.97                    |
| Dividend Yield (%)                       | 3.45                     | 2.90                     | 3.21                     | 3.96                     | 3.75                     |
| Economic Value Addition (%)              | 12.18                    | 14.12                    | 14.48                    | 15.66                    | 17.94                    |
| Market Price (in Rupees)                 | 490.65                   | 759.00                   | 810.00                   | 846.00                   | 1334.10                  |
| No. of Shares (in crore)                 | 4.85                     | 4.85                     | 4.85                     | 4.85                     | 4.85                     |

Ratios for FY ended Mar, 11 onwards calculated on Fortnightly average basis





Financial Results 9 M Dec, 2013



### Financial Results - Dec, 2013

(in Rupees Crore)

| Financial Results Analysis<br>(Quarter to Quarter and Nine Months ended Dec, 2013) |                |                |          |                |                |                |                        |  |  |  |
|--|----------------|----------------|----------|----------------|----------------|----------------|------------------------|--|--|--|
| Particulars  | Q 3<br>2013-14 | Q 3<br>2012-13 | % Change | Q 1<br>2013-14 | Q 2<br>2013-14 | Q 3<br>2013-14 | % Change Q3<br>over Q2 |  |  |  |
| Interest Earned  | 1715.52        | 1533.24        | 11.89%   | 1624.24        | 1649.74        | 1715.52        | 3.99%                  |  |  |  |
| Interest Expended  | 1068.93        | 939.04         | 13.83%   | 969.35         | 967.92         | 1068.93        | 10.44%                 |  |  |  |
| Net Interest Income  | 646.59         | 594.20         | 8.82%    | 654.89         | 681.82         | 646.59         | -5.17%                 |  |  |  |
| Other Income   | 87.45          | 90.53          | -3.40%   | 92.23          | 99.48          | 87.45          | -12.09%                |  |  |  |
| Operating Income   | 734.04         | 684.73         | 7.20%    | 747.12         | 781.30         | 734.04         | -6.05%                 |  |  |  |
| Operating Expenses   | 293.20         | 249.96         | 17.30%   | 266.13         | 284.82         | 293.20         | 2.94%                  |  |  |  |
| Operating Profit   | 440.84         | 434.77         | 1.40%    | 480.99         | 496.48         | 440.84         | -11.21%                |  |  |  |
| Provisions &<br>Contingencies  | -4.60          | 22.38          | -120.6%  | 36.23          | 55.68          | -4.60          | -108.3%                |  |  |  |
| PBT  | 445.44         | 412.39         | 8.01%    | 444.76         | 440.80         | 445.44         | 1.05%                  |  |  |  |
| Tax Provision  | 124.15         | 122.99         | 0.94%    | 136.84         | 138.14         | 124.15         | -10.13%                |  |  |  |
| Net Profit   | 321.29         | 289.40         | 11.02%   | 307.92         | 302.66         | 321.29         | 6.16%                  |  |  |  |
| Share Capital  | 48.49          | 48.49          | 0%       | 48.49          | 48.49          | 48.49          | 0%                     |  |  |  |
| EPS (in Rupees)  | 66.28          | 59.70          | 11.02%   | 63.52          | 62.43          | 66.28          | 6.17%                  |  |  |  |
| Net Interest Margins (%)   | 0.99%          | 1.02%          |          | 1.05%          | 1.10%          | 0.99%          |                        |  |  |  |
| Net Interest Margins<br>(Annualized) (%)   | 3.97%          | 4.07%          |          | 4.15%          | 4.33%          | 3.97%          |                        |  |  |  |



### Financial Results - Dec, 2013

(in Rupees Crore)

| Financial Results Analysis (Quarter to Quarter and Nine Months ended Dec, 2013) |                  |                  |          |                     |  |  |  |
|---|------------------|------------------|----------|---------------------|--|--|--|
| Particulars   | 9 M Dec,<br>2013 | 9 M Dec,<br>2012 | % Change | Year end<br>Mar, 13 |  |  |  |
| Interest Earned   | 4989.50          | 4510.00          | 10.63%   | 6136.80             |  |  |  |
| Interest Expended   | 3006.20          | 2827.51          | 6.32%    | 3820.76             |  |  |  |
| Net Interest Income   | 1983.30          | 1682.49          | 17.88%   | 2316.04             |  |  |  |
| Other Income  | 279.16           | 274.82           | 1.58%    | 483.73              |  |  |  |
| Operating Income  | 2262.46          | 1957.31          | 15.59%   | 2799.77             |  |  |  |
| Operating Expenses  | 844.15           | 684.69           | 23.29%   | 989.01              |  |  |  |
| Operating Profit  | 1418.31          | 1272.62          | 11.45%   | 1810.76             |  |  |  |
| Provisions & Contingencies  | 87.31            | 105.56           | -17.29%  | 284.17              |  |  |  |
| PBT   | 1331.00          | 1167.06          | 14.05%   | 1526.59             |  |  |  |
| Tax Provision   | 399.13           | 362.04           | 10.24%   | 471.49              |  |  |  |
| Net Profit  | 931.87           | 805.02           | 15.76%   | 1055.10             |  |  |  |
| Share Capital   | 48.49            | 48.49            | 0%       | 48.49               |  |  |  |
| EPS (in Rupees)   | 192.23           | 166.06           | 15.76%   | 217.65              |  |  |  |
| Net Interest Margins (%)  | 3.13%            | 2.94%            | -        | -                   |  |  |  |
| Net Interest Margins (Annualized) (%)   | 4.18%            | 3.93%            | -        | 3.97%               |  |  |  |



### Ratio Analysis - I

(%)

| Profitability Ratios | Quarter<br>ended<br>Dec, 13 | Quarter<br>ended<br>Dec, 12 | Quarter<br>ended<br>Jun, 13 | Quarter<br>ended<br>Sep, 13 | 9 M Dec,<br>2013 | 9 M Dec,<br>2012 | Year<br>ended<br>Mar, 13 |
|----------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|------------------|------------------|--------------------------|
| Net Interest Margins | 0.99                        | 1.02                        | 1.05                        | 1.10                        | 3.13             | 2.94             |                          |
| Annualized           | 3.97                        | 4.07                        | 4.15                        | 4.33                        | 4.18             | 3.93             | 3.97                     |
| Interest Spread      | 0.95                        | 0.96                        | 1.00                        | 1.05                        | 2.99             | 2.79             |                          |
| Annualized           | 3.78                        | 3.83                        | 4.02                        | 4.18                        | 3.99             | 3.72             | 3.74                     |
| Yield on Advances    | 3.06                        | 3.15                        | 3.04                        | 3.09                        | 9.19             | 9.46             |                          |
| Annualized           | 12.24                       | 12.60                       | 12.16                       | 12.35                       | 12.25            | 12.61            | 12.59                    |
| Yield on Investments | 1.88                        | 1.86                        | 1.84                        | 1.84                        | 5.56             | 5.65             |                          |
| Annualized           | 7.52                        | 7.43                        | 7.36                        | 7.36                        | 7.41             | 7.53             | 7.56                     |
| Cost of Deposits     | 1.73                        | 1.69                        | 1.64                        | 1.65                        | 5.02             | 5.19             |                          |
| Annualized           | 6.94                        | 6.74                        | 6.55                        | 6.59                        | 6.70             | 6.92             | 6.87                     |



### Ratio Analysis - II

(%)

| Profitability Ratios              | Quarter<br>ended<br>Dec, 13 | ended | ended | Quarter<br>ended<br>Sep, 13 | 9 M Dec,<br>2013 | 9 M Dec,<br>2012 | Year ended<br>Mar, 13 |
|-----------------------------------|-----------------------------|-------|-------|-----------------------------|------------------|------------------|-----------------------|
| Return on Assets                  | 0.45                        | 0.45  | 0.47  | 0.46                        | 1.31             | 1.26             |                       |
| Annualized                        | 1.88                        | 1.87  | 1.89  | 1.86                        | 1.88             | 1.78             | 1.70                  |
| Return on period end Net<br>Worth | 5.54                        | 5.91  | 5.95  | 5.53                        | 16.08            | 16.44            |                       |
| Annualized                        | 22.17                       | 23.63 | 23.81 | 22.11                       | 21.43            | 21.91            | 21.69                 |
| Return on Average Net Worth       | 5.70                        | 6.09  | 6.14  | 5.68                        | 17.48            | 17.91            |                       |
| Annualized                        | 22.80                       | 24.35 | 24.54 | 22.74                       | 23.31            | 23.88            | 23.56                 |
| Gross Profit to AWF               | 0.64                        | 0.70  | 0.74  | 0.76                        | 2.14             | 2.11             |                       |
| Annualized                        | 2.58                        | 2.80  | 2.95  | 3.05                        | 2.85             | 2.81             | 2.92                  |
| Net Profit to AWF                 | 0.47                        | 0.47  | 0.47  | 0.46                        | 1.41             | 1.33             |                       |
| Annualized                        | 1.88                        | 1.87  | 1.89  | 1.86                        | 1.88             | 1.78             | 1.70                  |



### Ratio Analysis - III

| Efficiency Ratios                            | ended  | Quarter<br>ended<br>Dec, 12 | ended  | ended  | 9 M Dec,<br>2013 | 9 M Dec,<br>2012 | Year<br>ended<br>Mar, 13 |
|--|--------|-----------------------------|--------|--------|------------------|------------------|--------------------------|
| Cost to Income Ratio (%)                     | 39.94  | 36.50                       | 35.62  | 36.45  | 37.31            | 34.98            | 35.33                    |
| CD Ratio (%)                                 | 68.59  | 62.48                       | 67.03  | 67.22  | 68.59            | 62.48            | 61.09                    |
| CASA Ratio (%)                               | 38.78  | 39.43                       | 40.24  | 38.50  | 38.78            | 39.43            | 39.23                    |
| Business per Employee (in Rs crore)          | 11.36  | 9.91                        | 10.32  | 10.92  | 11.36            | 9.91             | 11.01                    |
| Net Profit per Employee (Rs. Lakh)           | 3.43   | 3.09                        | 3.25   | 3.23   | 9.94             | 8.60             |                          |
| Annualized                                   | 13.71  | 12.37                       | 12.99  | 12.92  | 13.25            | 11.47            | 11.22                    |
| Business Per Branch (in Rs. Crore)           | 139.73 | 139.24                      | 140.84 | 135.67 | 139.73           | 139.24           | 150.15                   |
| Net Profit per Branch (in Rs Lakh)<br>(Ann.) | 168.66 | 173.82                      | 177.22 | 160.56 | 163.06           | 161.17           | 153.13                   |
| Asset Quality Ratios                         |        |                             |        |        |                  |                  |                          |
| Gross NPAs (in Rupees Crore)                 | 725.07 | 581.68                      | 665.43 | 708.93 | 725.07           | 581.68           | 643.77                   |
| Net NPAs (in Rupees Crore)                   | 96.90  | 49.51                       | 56.12  | 77.58  | 96.90            | 49.51            | 55.27                    |
| Gross NPA Ratio (%)                          | 1.65   | 1.61                        | 1.67   | 1.69   | 1.65             | 1.61             | 1.62                     |
| Net NPA Ratio (%)                            | 0.22   | 0.14                        | 0.14   | 0.19   | 0.22             | 0.14             | 0.14                     |
| NPA Coverage Ratio (%)                       | 90.24  | 94.21                       | 94.01  | 92.06  | 90.24            | 94.21            | 94.01                    |
| Gross NPA to Net Worth Ratio (%)             | 12.86  | 12.24                       | 13.26  | 13.32  | 13.60            | 12.94            | 14.37                    |
| Net NPA to Net Worth Ratio (%)               | 1.72   | 1.04                        | 1.12   | 1.46   | 1.82             | 1.10             | 1.23                     |



### Ratio Analysis - IV

Tier II

|                             |   |                             |  |   |   | (%)   |
|-----------------------------|---|-----------------------------|--|---|---|---|
| Quarter<br>ended<br>Dec, 13 | ended   | ended                       | Quarter<br>ended<br>Sep, 13  | 9 M Dec,<br>2013  | 9 M Dec,<br>2012  | Year<br>ended<br>Mar, 13  |
| 1.71                        | 1.61  | 1.63                        | 1.75   | 1.70  | 1.51  | 1.60  |
| 16.26                       | 15.39   | 15.50                       | 16.28  | 16.02   | 14.31   | 14.94   |
| 335.28                      | 276.13  | 288.53                      | 286.33   | 302.39  | 249.13  | 204.46  |
| 10.42                       | 10.09   | 10.23                       | 10.10  | 10.25   | 9.29  | 9.85  |
| 10.03                       | 9.88  | 9.97                        | 10.13  | 10.04   | 9.96  | 9.90  |
| 0.51                        | 0.58  | 0.57                        | 0.61   | 0.56  | 0.61  | 0.78  |
|                             | 12.97   |                             |  |   | 12.97   | 12.34   |
|                             | 11.08   |                             |  |   | 11.08   | 10.44   |
|                             | 1.89  |                             |  |   | 1.89  | 1.90  |
| 13.44                       | 13.82   | 13.85                       | 13.54  | 13.44   | 13.82   | 12.83   |
| 11.70                       | 11.80   | 11.82                       | 11.70  | 11.70   | 11.80   | 10.86   |
| 1.74                        | 2.02  | 2.03                        | 1.84   | 1.74  | 2.02  | 1.97  |
| 13.01                       |   | 13.60                       | 13.18  | 13.01   |   |   |
| 11.35                       |   | 11.67                       | 11.42  | 11.35   |   |   |
|                             | 1.71<br>16.26<br>335.28<br>10.42<br>10.03<br>0.51<br>13.44<br>11.70<br>1.74 | ended Dec, 13 Dec, 12  1.71 | ended Dec, 13 ended Dec, 13 lo. 1.61 lo. 1.63 lo. 26 lo. 15.39 lo. 288.53 lo. 42 lo. 09 lo. 23 lo. 03 lo. 28 lo. 57 lo. 51 lo. 52 lo. 57 lo. 54 lo. 57 lo. 56 lo. 57 lo. 5 | ended Dec, 13 ended Dec, 13 ended Jun, 13 sep, 13  1.71 | ended Dec, 13 ended Dec, 12 ended Jun, 13 ended Sep, 13 9 M Dec, 2013  1.71 | ended Dec, 13 ended Dec, 12 ended Sep, 13 9 M Dec, 2012 2012 2013 9 M Dec, 2013 1.71 1.61 1.63 1.75 1.70 1.51 1.626 15.39 15.50 16.28 16.02 14.31 335.28 276.13 288.53 286.33 302.39 249.13 10.42 10.09 10.23 10.10 10.25 9.29 10.03 9.88 9.97 10.13 10.04 9.96 0.51 0.58 0.57 0.61 0.56 0.61 11.08 11.08 11.08 11.08 11.08 11.89 13.44 13.82 13.85 13.54 13.44 13.82 11.70 11.80 11.80 11.70 11.80 11.80 13.60 13.18 13.01 |

1.66

1.93

1.76

1.66

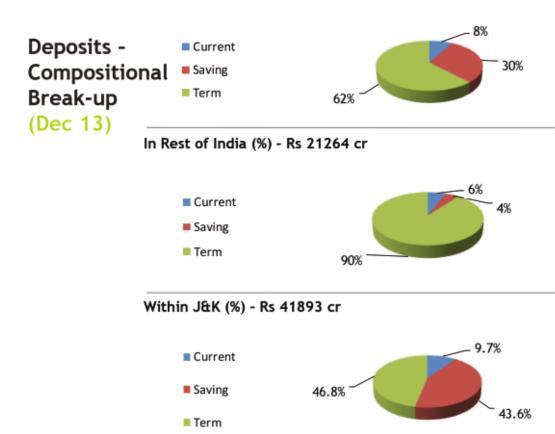


# Ratio Analysis - V

| Valuation Ratios  | Quarter<br>ended<br>Dec, 13 | Quarter<br>ended<br>Dec, 12 | Quarter<br>ended<br>Jun, 13 | Quarter<br>ended<br>Sep, 13 | 9 M Dec,<br>2013 | 9 M Dec,<br>2012 | Year<br>ended<br>Mar, 13 |
|---|-----------------------------|-----------------------------|-----------------------------|-----------------------------|------------------|------------------|--------------------------|
| Earnings per Share (in Rs)  | 66.28                       | 59.70                       | 63.52                       | 62.43                       | 192.23           | 166.06           |                          |
| Annualized  | 265.10                      | 238.80                      | 254.07                      | 249.73                      | 256.30           | 221.42           | 217.65                   |
| Net Asset Value (in Rupees)<br>Adjusted Book Value (in<br>Rupees) | 1195.72                     | 1010.41                     | 1067.01                     | 1129.44                     | 1195.72          | 1010.40          | 1003.49                  |
| Price to book value ratio   | 1.11                        | 1.36                        | 1.03                        | 1.13                        | 1.11             | 1.36             | 1.33                     |
| Price to adjusted book value ratio                                | 1.13                        | 1.37                        | 1.04                        | 1.15                        | 1.13             | 1.37             | 1.34                     |
| Price Earning Ratio (On<br>Annualized EPS)                        | 5.00                        | 5.74                        | 4.33                        | 5.12                        | 5.17             | 6.19             | 6.13                     |
| Market Capital To Deposits<br>(%)                                 | 10.18                       | 11.64                       | 9.11                        | 10.13                       | 10.18            | 11.64            | 10.07                    |
| Dividend Payout Ratio (%)   |                             |                             |                             |                             |                  |                  | 22.97                    |
| Dividend Yield (%)  | -                           | -                           | -                           | -                           | -                | -                | 3.75                     |
| Economic Value Addition (%)                                       | -                           | -                           | -                           |                             |                  |                  | 17.94                    |
| Market price (in Rupees)  | 1326.25                     | 1370.00                     | 1101.00                     | 1278.00                     | 1326.25          | 1370.00          | 1334.10                  |
| Number of Shares  | 48477802                    | 48477802                    | 48477802                    | 48477802                    | 48477802         | 48477802         | 48477802                 |

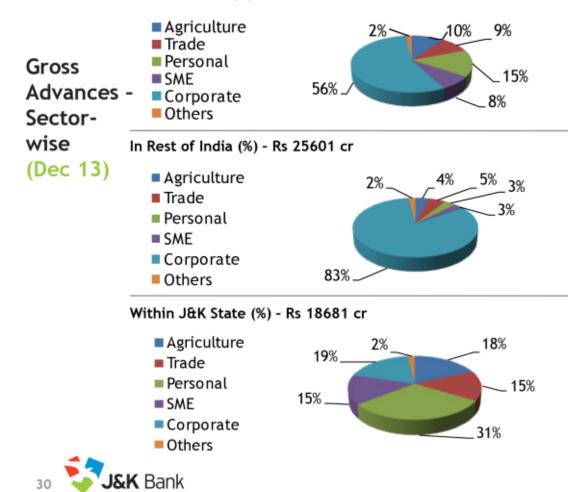


#### Bank as Whole (%) - Rs 63157 cr



J&K Bank 29

#### Bank as Whole (%) - Rs 44282 cr



# Restructuring (Dec 13) - I

(in Rupees Crore)

| S.<br>No. | Particulars  | For Qtr<br>ended Dec<br>31, '13 | For 9 Mth<br>ended Dec<br>31, '13 | For Financial<br>Year ended<br>Mar 31, '13 |
|-----------|--|---------------------------------|-----------------------------------|--|
| 1         | Balance at the start of the period                           | 1495.46                         | 1490.48                           | 1365.75                                    |
|           | Additions during the period                                  | 137.39                          | 424.04                            | 1061.01                                    |
|           | Repayments/Reductions/Reclassificati<br>on during the period | 217.09                          | 498.76                            | 936.28                                     |
|           | Balance at the close of the period                           | 1415.76                         | 1415.76                           | 1490.48                                    |
| 2         | NPA's from Outstanding Restructured<br>Advances              | 103.20                          | 103.20                            | 175.28                                     |
| 3         | Provisions held against NPA's                                | 89.37                           | 89.37                             | 114.78                                     |

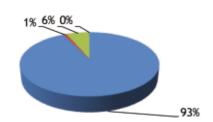


#### Restructuring (Dec 13) - II

- Outstanding Restructured portfolio well distributed among seven sectors
- Total Outstanding NPA's from Outstanding Restructured Portfolio Rs 103.20 crore (7.29 %), for which provision of Rs 89.37 crore available

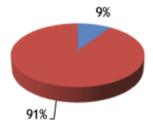
#### Classification of Outstanding Restructured Portfolio

- Standard
- ■Sub-Standard
- Doubtful
- Loss



#### Distribution of Outstanding Restructured Portfolio

- J&K State
- Outside State





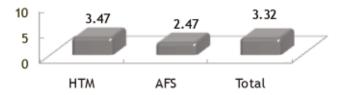
#### Investments, (Dec 13) - I

(in Rs crore)



■ Held to Maturity 71 % ■ Held for Trading 0.01 % ■ Available for Sale 29 %

#### Duration



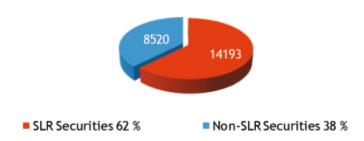


Notes

3.3

#### Investments, (Dec 13) - II

(in Rs. crore)



#### Yield for 9 M (on daily average balances)



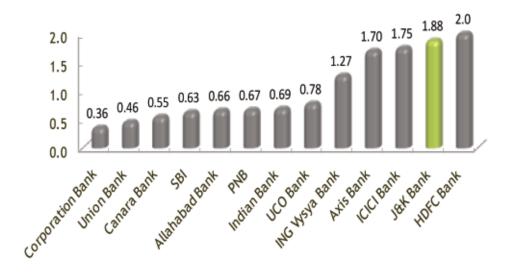


# **Industry Review**



### Return on Assets (%)

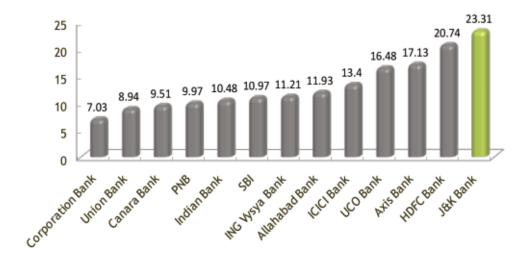
For 9 M ended Dec, 2013





## Return on Equity (%)

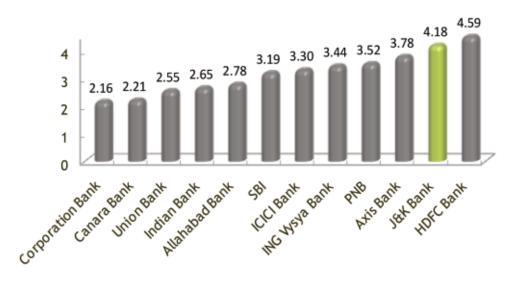
For 9 M ended Dec, 2013





### Net Interest Margin (%)

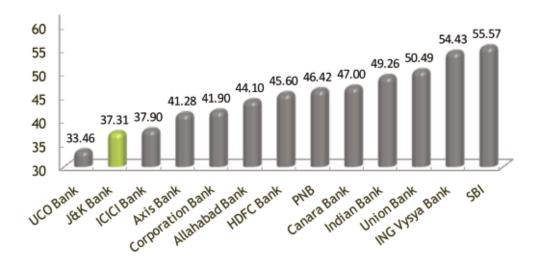
For 9 M ended Dec, 2013





### Cost to Income (%)

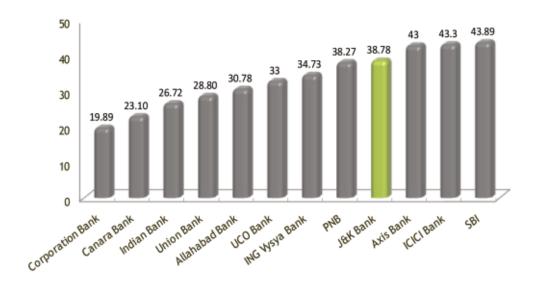
For 9 M ended Dec, 2013





### CASA Ratio (%)

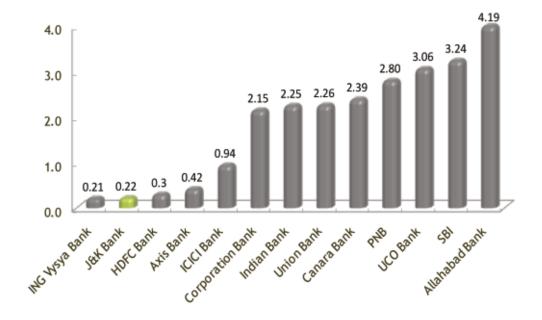
As on Dec, 2013





### **Net** Impaired Loans (%)

As on Dec, 2013





### Coverage Ratio (%): Among Highest in India

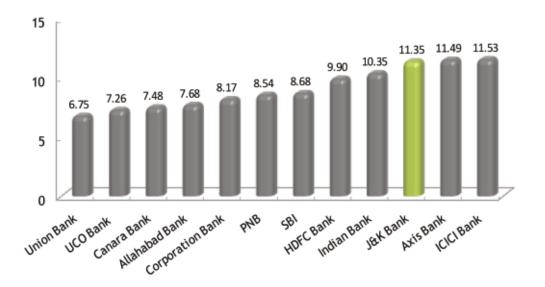
As on Dec, 2013





### Tier I Capital (%) (Basel III)

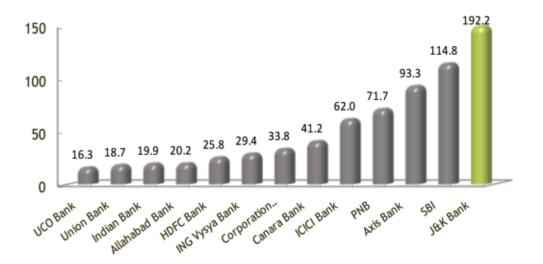
As on Dec, 2013





### Earnings per Share (Rs.)

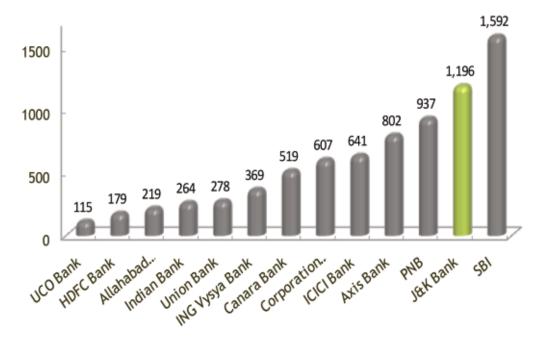
For 9 M ended Dec, 2013





### Book Value (Rs.)

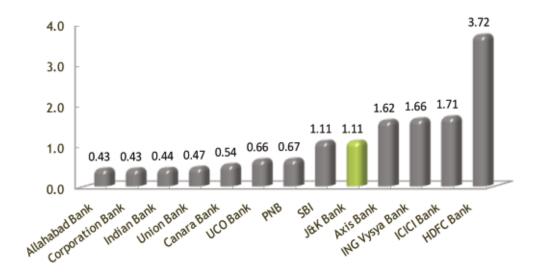
As on Dec, 2013





#### **Price to Book Value**

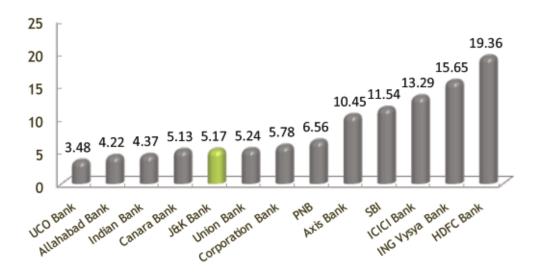
As on Dec, 2013





#### **PE Ratio**

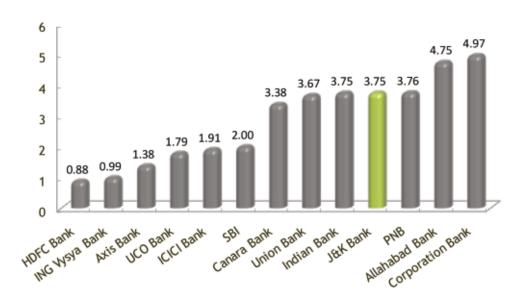
As on Dec, 2013





### Dividend Yield (%)

For FY ended Mar, 2013





# J&K State -Potential for Growth



## J&K State's Economy - Basic Indicators

| S. No. | Particulars                      | J&K State | All India / National<br>Average |
|--------|----------------------------------|-----------|---------------------------------|
| 1      | Total Population (in crores)     | 1.25      | 121.02                          |
| 2      | Area (in Sq Kms)                 | 222236    | 3287240                         |
| 3      | Density (persons / Sq Km)        | 124       | 382                             |
| 4      | Per capita Income (in<br>Rupees) | 30335     | 39168                           |
| 5      | Population BPL (%)               | 21.63 %   | 27.5 %                          |
| 6      | Literacy                         | 67.16 %   | 74.04 %                         |
| 7      | Unemployment Rate                | 4.9 %     | 9.4 %                           |

## J&K State Economy - GDP Size

| Particulars (in Rs crore)        | 2009-10     | 2010-11     | 2011-12     | 2012-13     | 2013-14     |
|----------------------------------|-------------|-------------|-------------|-------------|-------------|
| Size of GDP                      | 36225       | 38270       | 40641       | 42878       | 45399       |
| Contribution by Primary Sector   | 8151 (23%)  | 8831 (23%)  | 9027 (22%)  | 9381 (22%)  | 9565 (21%)  |
| Contribution by Secondary Sector | 9836 (27%)  | 9575 (25%)  | 9606 (24%)  | 9832 (23%)  | 10166 (22%) |
| Contribution by Tertiary Sector  | 18237 (50%) | 19864 (52%) | 22008 (54%) | 23665 (55%) | 25669 (57%) |



### J&K State Economy - Economic Reconstruction and its Impact

- GDP / economy in J&K State accelerating and is poised for further growth in future. Government spending and Private Investment on the rise
- Record tourist inflow during last two years, more expected this year. Increased investment in tourist infrastructure pushing up credit demand
- Demand for financing private sector projects, SME's and ancillaries on the rise
- Trickle down impact of all this will lead to increase in per capita income and savings, increasing capacity for servicing personal loans



#### J&K State - Credit Gap

- J&K accounts for 0.6% of India's GDP, and yet absorbs only 0.30% of total national credit
- J&K accounts for 1% of India's population and yet accounts for only 0.2% of India's personal credit
- Credit in J&K needs to increase five-fold and Personal Credit in J&K has to triple to catch up with the national average



# Road Ahead



#### J&K Bank - Ground work done for growth

- Capital Adequacy at 13.01 % (Basel III), Tier I 11.35 % & Tier II 1.66 %. No constraints for raising Additional Tier I capital. Headroom of about Rs 4745 crore more available to raise Tier II capital
- Made liabilities the driver
- Insulated earnings from external volatility by:
  - Linking assets to local needs
  - Linking liabilities to local sources
- Increased reach by adding 83 branches and 102 ATM's in J&K State in FY ended Mar, 13. More than 300 new branches to be opened up to March, 2015 along with a massive ATM network expansion



### J&K State - Business Strategy

- Increasing lending in J&K, which is high margin, low volume
- Leveraging our core competence of domain and geographical expertise.
- Bridging Credit Gap in J&K with focus on potential and under-serviced sectors



### Outside State - Business Strategy

#### Nationally focus on

- Rebuilding Corporate Loan Book
- Improving WC to TL Ratio
- Impetus on SME / Retail sector lending in smaller cities



### Business Targets - March 2014

#### **Targets**

- CASA around 40 %
- NIMs around 4 %
- ROA around 1.75 %
- ROE around 24 %
- Advances 22 % 25 % growth
- Deposits 17 % 18 % growth
- Cost/Income 36 % 38 %
- Loan/Deposit 65 % to 67 %
- PCR Above 90%





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